

# Scenarios: The Art of Strategic Conversation

By Kees van der Heijden



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Scenario planning allows companies to move away from linear thinking and better understand external change. Eight years (and 30,000 copies) after publication *Scenarios* is still acknowledged as the definitive work in the field. Now, Kees van der Heijden brings his bestseller up to date, following up on his original case studies and adding significant new material. The *Second Edition* changes focus slightly by providing more in-depth analysis and application of the concept of the 'strategic conversation'. While maintaining the underlying rigour of the first edition, van der Heijden revisits the text to make it far more practical and accessible, and in doing so gives you the tools you need to set out and negotiate a successful future course for your organization in the face of significant uncertainty.



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## **Editorial Review**

#### Review

"...all important subjects for the modern manager are covered in 5 parts..." (Business Books – web)

## From the Publisher

This book shows how to use scenarios--a powerful new approach to strategic planning--to pilot your company profitably through unknown territory. First developed at Royal Dutch/Shell, scenario planning is a technique that enables you to imagine--and prepare for--discontinuous change. When initially developed, scenario planning helped companies understand external change--change in markets, the competitive arena, technology, demographics and so on. In this book, the author takes the art of senario planning one giant step further. After tackling external forces, he shows you how to apply the logic of scenario planning to internal forces. When applied internally as well as externally, scenarios become the driving force for learning as well as planning.

## From the Inside Flap

The *Second Edition* features brand new material throughout, and places increased emphasis on the essential link between organizational success and unique insights and original ideas. In addition, the entire text has been rewritten to bring it up-to-date and make it more practical whilst retaining the underlying rigour. A new website offers support materials for tutors.

Scenarios: The Art of Strategic Conversation, Second Edition will help you:

- Break out of the organization's 'thinking box' and take a wider perspective
- Understand the unique drivers of an organization's success by articulating its central business idea
- Develop scenarios as alternative ways of making sense of what is happening in the business environment, and use them to become more secure with the future
- Gain new understanding of the organization in its 'playing field', using narrative and storylines to articulate the overall systemic framework and make it visible
- Do all of this as an organizational process, to impact thinking of the organization as a whole and to prepare it for action.

## **Users Review**

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#### **Thomas Brim:**

Why don't make it to be your habit? Right now, try to prepare your time to do the important take action, like looking for your favorite publication and reading a guide. Beside you can solve your trouble; you can add your knowledge by the reserve entitled Scenarios: The Art of Strategic Conversation. Try to face the book Scenarios: The Art of Strategic Conversation as your close friend. It means that it can to become your friend when you sense alone and beside regarding course make you smarter than before. Yeah, it is very fortuned to suit your needs. The book makes you far more confidence because you can know almost everything by the book. So, we need to make new experience in addition to knowledge with this book.

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